### FEDERAL COMMUNICATIONS COMMISSION Washington, DC 20554

#### OFFICE OF COMMISSIONER JAMES H. QUELLO

December 23, 1992

#### PERSONAL

Governor James Blanchard Verner Liipfert Bernhard McPherson & Hand, Chartered 901 15th Street, N.W. Suite 700 Washington, D.C. 20005-2301

Dear Jim,

I am writing to recommend Dr. Brian Fontes, my Senior Advisor, for the position of Director, Bureau of International Communications and Information Policy at the Department of State. Dr. Fontes, who holds a PH.D. in Mass Media/Telecommunication from Michigan State University, has served as my advisor for the past seven years. Brian is superbly qualified through experience, temperament and accomplishment.

He is a super intelligent disciple of my rather practical regulatory public interest philosophy which has found a sufficient measure of acceptance in the White House, Congress, and in the industries to keep me here for over 18 years. I value his advice and suggestions. Brian is highly respected in all industry circles, the FCC, and other government agencies involving telecommunication matters.

In addition to Dr. Fontes' recognized expertise in broadcast matters, he is well known and respected in the mobile communication and satellite industries. He possesses the knowledge and experience that directly relates to the Bureau of International Communications and Information Policy at the Department of State.

In 1987, he served as a member of the U.S. Delegation to the International Telecommunication Union's World Administrative Conference on Mobile Communications held in Geneva. Later, the United States Information Agency recruited Brian in 1991 and 1992 to assist South Africa, Nigeria and Niger in the development of telecommunication policy that would lead to the privatization of telecommunication industries. I am enclosing copies of letters Governor James Blanchard December 23, 1992 Page Two

and cables evaluating Brian's success. In preparation for the 1992 World Administrative Radio Conference held in Spain, Brian participated as a member of the U.S. Delegation conducting bilateral negotiations with Venezuela and later with members of the Caribbean Telecommunication Union. Most recently, Brian was asked to serve as Vice-Chairman of the U.S. Delegation attending the Additional Plenipotentiary Conference currently being held in Geneva. Although serving as Vice-Chairman would have been an honor as well as an excellent opportunity to continue his participation in the international arena, Brian felt compelled to decline due to the demands on my office while I was acting as Chairman during Chairman Sikes' recent surgery and recovery. I appreciate the fact that Brian's loyalty to me was foremost under the circumstances.

Jim, I'm sure you are besieged with resumes, but in this case, I am recommending a truly outstanding individual with known expertise who could be a valuable asset to the Clinton administration. Please call if you would like additional information.

Best wishes for health, happiness and continued achievement in 1993!

Cordially,

1 3 im James H. Quello

Enclosures

#### BRIAN F. FONTES, Ph.D.

#### 5505 Seminary Road #2315N Falls Church, Virginia 22041 703/671-1880 (home) 202/632-7557 (office)

#### 1985-PRESENT

#### POSITION: SENIOR ADVISOR

Office of the Honorable James H. Quello, Commissioner, Federal Communications Commission. Provide expert advice on telecommunication policy matters, focusing on, but not limited to, international telecommunications, spectrum management, technology issues and mobile communications. Represents the Commissioner in discussions with Congressional staff, Commissioners, Bureau Chiefs and other FCC personnel. Serve as a liaison with land mobile, broadcast, cable, telephone, and other industry groups. Drafts opinions, prepares for Congressional hearings and develops and analyzes long-range policy trends affecting telecommunication industries.

#### OCTOBER/NOVEMBER 1991 POSITION: UNITED STATES DELEGATE

Participated on a panel addressing liability issues associated with interconnection and interoperability at the International Telecommunication Union's TELECOM '91, an international telecommunication conference held every four years in Geneva, Participated in World Administrative Radio Switzerland. Conference bilateral negotiations with Venezuela officials in Caracas and with Caribbean Telecommunication Union officials in Port-of-Spain, Trinidad-Tobago.

FEBRUARY 1991/ MAY-JUNE 1992

#### POSITION: ACADEMIC SPECIALIST

Participated in the United States Information Agency program advising government officials and other leaders in South Africa, Nigeria and Niger about the regulation of telecommunications industries in the U.S. Also, lectured at several colleges and universities in South Africa, Nigeria and Niger.

#### SEPT-OCT 1987

#### POSITION: UNITED STATES DELEGATE

Served as a delegate to the International Telecommunication Union's World Administrative Radio Conference on Mobile Services, Geneva, Switzerland. Formulated policy positions on spectrum issues, presented U.S. position to foreign delegates, drafted final report.

#### 1978-1984

#### POSITION: POLICY ANALYST

Mass Media Bureau, Policy and Rules Division, 1980-1984; and Office of Plans and Policy, 1978-1979, Federal Communications Commission. Designed, directed and supervised policy research. Served as member of Commission Task Forces on Broadcast Ownership; Temporary Commission on Alternative Financing for Public Telecommunications; and Children's Television. Applied research findings to policy planning. Briefed Commissioners, Congressional committees and Federal agency staffs on FCC research and proceedings. Authored FCC rule makings.

#### 1977-1978

#### POSITION: ASSISTANT PROFESSOR

Mass Communications, Department of Communication Studies, University of Massachusetts, Amherst. Taught courses in research methods/statistics, the effects of mass media, children and television, and mass media and society. Chaired Master's degree committees and served on various faculty committees.

#### 1975-1981

#### POSITION: MEDIA CONSULTANT

United States Commission on the International Year of the Child; the Children's Advertising Review Unit, National Advertising Division, Council of Better Business Bureaus, Incorporated; Michigan State University Instructional Television Service; Michigan State University/National Science Foundation; and political consulting.

#### EDUCATION

Ph.D., Michigan State University, 1977, Mass Media/ Telecommunication.

M.S. and B.S., Brigham Young University, 1974, 1972, Sociology.

#### PUBLICATIONS/REPORTS

Coauthored reports to Congress for the Temporary Commission on Alternative Financing for Public Telecommunications; to the White House for its Conference on Families; as well as for academic journals, such as Journal of Broadcasting, Central States Speech Journal, Feedback. Also, authored and coauthored several FCC documents.

#### AWARDS/ACTIVITIES

Listed in Who's Who Among Hispanic Americans, 1992-93 edition.

Washington D.C. Chapter Brigham Young University Management Society, 1985-present.

Professional Advisory Board, Michigan State University, Department of Telecommunication (1987-1991).

Recipient of FCC Special Achievement and Incentive Awards.

1980's Outstanding Young Men of America Award, Junior Chamber of Commerce of America.

College of Communication Arts and Sciences Graduate Fellow, Michigan State University, 1976.

Rotary International Scholar, University of Southampton, England, 1971-1972.

Phi Kappa Phi, National Honor Society.

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### INCOMING TELEGRAM

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USIA

FOR PIOP-KEMP, AF

E.G. 12356: N/A SUBJECT: REPORT ON COMMUNICATIONS SPEAKER FONTES

1. SUMMARYL FCC SPEAKER BRIAN FONTES FOUND A VERY RECEPTIVE AND EAGER AUDIENCE IN NIGERIA, HIS INFORMED, EASY-GOING MANNER VON HIM AND THE U.S. A HOST OF FRIENOS AND HELPED SET THE STAGE FOR THE NOT-TOO-DISTANT PRIVATIZH-ION OF THE ELECTRONIC MEDIA IN NIGERIA. END SUMMARY.

2: FONTES BEGAN HIS PROGRAM IN LAGOS WITH AN INFORMAL DIANER AT THE PAG'S RESIDENCE, FOLLOWING A RESTFUL MEMORIAL DAY WEEKEND THAT INCLUDED AN EMBASSY SEACH PARTY, FONTES TRAVELLED BY GOV TO IBADAN WHERE HIS PROGRAM MEGAN WITH A SESSION AT THE UNIVERSITY OF IBADAN. SINCE THE UNIVERSITY.REMAINS CLOSED, HE SPOKE TO FAGULTY HEMBERS ON "THE HISTORY AND DEVELOPMENT OF THE F.C.C." IN ADDITION TO A HISTORIGAL PERSPECTIVE, FONTES ADDRESSED THE PUBLIC'S INPUT INTO FCC PROCEDURE AND THE DIVERSITY OF OPINION MEARD ON THE AIR IN THE U.S.

3. AT THE FEDERAL RADIO CORPORATION OF WIGERIA (FRCH) FONTES ADDRESSED AN AUDIENCE OF MORE THAN 30, INCLUDING THE MANAGING DIRECTOR, THE NEWS DIRECTOR, THE PROGRAM DIRECTOR, THE HEAD OF ENGINEERING, CN-AIR PERSONALITIES AND OTHER STAFF MEMBERS. SINCE THE MANAGING DIRECTOR MAS BEEN NAMED BY THE GOVERNMENT TO HELP DESIGN AN FCC-TYPE BODY FOR NIGERIA, HANY OF THE QUESTIONS AND COMMENTS REFLECTED THAT INTEREST. OTHER QUESTIONS CONCERNED THE ROLE OF ADVERTISING IN THE U.S. MEDIA, LICENSING PROCEDURES, FREQUENCY ALLOCATION, THE COMPOSITION OF THE FCC, AND MMY THE U.S. CONCENTRATES ON AM/FM INSTEAD OF SHORTWAVE. AFTER HIS LECTURE, FONTES WAS INTERVIEVED FOR A HALF-HOUR WEEKLY SHOW, "FORUM".

4. ON THE SECOND DAY OF HIS VISIT TO THE ISADAN AREA, FONTES TRAVELLED TO ABEONUTA, CAPITAL OF OGUN STATE. HE MET WITH MORE THAN 20 STAFF MEMBERS OF OOTY, INCLUDING THREE DEPUTY MANAGERS AND SEMIOR MANAGEMENT. THE AUDIENCE VANTED TO NNOW IF THE FCC CONTROLLED THE CONTENT OF PROGRAMS, UMETHER THE FCC MANDATE COVERS VOA, AND WHAT ALLEDIANGE FCC COMMISSIONERS HAVE TO THE GOVERNMENT THAT APPOINTS THEM. LATER, AT GOUN STATE BROADCASTING CORPORATION, FONTES HAO THE OPPORTUNITY TO VISIT AN FM AND AN AM RADIO STATION. HE MET WITH 13 MEMBERS OF THEIR STAFF TO DISCUSS L, HE FCC.

S. ALTROUGH THE CONFERENCE ON THE MEDIA AND DEMOCRACY THAT MAD BEEN SCHEDULED FOR MADUNA WAS CANCELLED DUE TO CIVIL UNREST, FONTES TRAVELLED NORTH ANYWAY AND COMPLETED A SUCCESSFUL PROGRAM. HE MET WITH THE CHIEF ORGANIZER OF THE CANCELLED CONFERENCE AT A REPRESENTATIONAL JUNCH HOSTED BY THE BRAD, WHERE THEY DISCUSSED THE POSSIBILITIES AND PROBLEMS OF PRIVATIZING ELECTRONIC MEDIA IN A DEVELOPING DEMOCRACY. FONTES LEFT MATERIALS BENIND FOR THE CONFERENCE.

5. FONTES ALSO MET WITH THE EDITORIAL STAFF OF THE NEW NIGERIAN NEWSPAPERS, A GOVERNMENT OWNED CHAIN THAT PUBLISHES THE MOST INFLUENTIAL PAPERS IN NORTHERN NIGERIA. THE BOARD WAS INTERESTED IN EXPLORING NOW FREE THE AMERICAN MEDIA TRULY ARE, AND MHY THEY DO NOT CRITICIZE THE GOVERNMENT MORE. FONTES DIFFERENTIATED BETWEEN STRAIGHTFORWARD REPORTING OF EVENTS AND ANALYSIS, WHICH IS OFTEN CRITICAL. EXCERPTS OF HIS INTERVIEW WERE PUBLISHED IN THE JUNE I EDITION OF THE NEW NIGERIAN.

7. IN AN EXTREMELY SUCCESSFUL LECTURE TO OVER 138 APPRECIATIVE STUDENTS AND FACULTY AT THE MASS COMMUNICATIONS DEPARTMENT AT KADUNA POLYTECHNIC, FONTES OUTLINED THE HISTORY AND FUNCTIONS OF THE FCC IN THE U.S. WE REFUSED TO MAKE ANY SPECIFIC SUGGESTICIES ON HOW NIGERIA SHOULD REGULATE ITS MEDIA, THROWING THE RESPONSIBILITY BACK TO THE STUDENTS, SAYING THEY VERE THE FUTURE OF THE NIGERIAN MEDIA AND HAD TO DECIDE THE BEST FATM FOR THEMSELVES. THE USUALLY CYNICAL STUDENTS TOOK THIS TO MEART AND WERE WON OVER BY HIS APPROACH.

3. RETURNING TO LAGOS, FONTES MET WITH EMBASSY ECONOFF, AND DISCUSSED THE CURRENT AND FUTURE STATUS OF NIGERIA'S BT

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UNCLAS SECTION 02 OF 02 LAGOS 08547

USIA

FOR P/DP-KEMP, AP

E. O. 12356: N/A SUBJECT: REPORT ON COMMUNICATIONS SPEAKER FONTES

COMMUNICATIONS NETWORKS. THIS MEETING WAS FOLLOWED BY A LECTURE FOR 22 OF LAGOS' MOST PROMINENT VEDIA PROFESSIONALS, INCLUDING REPRESENTATIVES OF THE NATIONAL TELEVISION AUTHORITY, THE FEDERAL RADIO CORPORATION, RADIO NIGERIA, VOICE OF NIGERIA, RADIO LAGOS, THE MASS COMMUNICATIONS DEPARTMENT AT THE UNIVERSITY OF LAGOS. AND MOST OF THE LEADING DAILY NEWSPAPERS AND WEEKLY NEWS MAGAZINES.

9. FONTES BEGAN BY EMPHASIZING THAT HE WAS NOT AN EXPERT ON NIGERIAN COMMUNICATIONS. BUT ON THE AMERICAN SYSTEM AND PARTICULARLY THE FCC. HE SUCCINCTLY DESCRIBED THE ORGANIZATION OF THE MEDIA IN THE U.S., THE HISTORY OF THE FCC, AND ITS BASIC FUNCTION. HE WENT ON TO ADDRESS MORE GENERAL ISSUES OF THE U.S. MEDIA SCENE, INCLUDING POLITICAL ADVERTISING, THE FAIRNESS DOCTRINE, OBSCENITY, MEDIA OWNERSHIP, ETC. HIS LECTURE GENERATED MORE THAN AN HOUR OF PROBING QUESTIONS AND COMMENTARY, WHICH FONTES MANDLED ADROITLY, HE WAS INTERVIEWED BY RADIO NIGERIA AT THE CONCLUSION OF HIS PROGRAM. HIS LECTURE GENERATED A LARGE, POSITIVE ARTICLE IN THE INFLUENTIAL GUARDIAN NEWSPAPER ON JUNE 1. NEWSPAPER ON JUNE 1 .

15. BRIAN FONTES IS A POLISHED, KNOWLEDGEABLE, PERSONABLE SPEAKER WHO WAS A PLEASURE TO WORK WITH, HIS PROGRAM CAME AT AN EXTREMELY OPPORTUNE TIME FOR NIGERIA, AS IT IS POISED TO PRIVATIZE ITS ELECTRONIC MEDIA. FONTES' VISIT WILL HELP LAY A MORE SECURE FOUNDATION FOR THAT TRANSITION, POST HIGHLY RECOMMENDS FONTES AND LODKS FORWARD TO HIS RETURN. OUR THANKS TO P/D FOR ANOTHER EXCELLENT PROG RAM.

11. FONTES WAS IN LAGOS FOR SIX DAYS AT THE GUEST QUARTERS ONE DAY IN IBADAN AND TWO DAYS IN KADUNA, TOTAL PER DIEM EQUALS DOLS 981. IN ADDITION, HE SHOULD DE REIMBURSED DOLS 32 FOR A KADUNA/LAGOS AIR TICKET. AS A USG EMPLOYEE WE ASSUME HE DOES NOT RECEIVE MONORARIUM. O'BRIEN BT

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UNCLAS SECTION B1 OF 82 NIAMEY #3834

USIA

AGENCY FOR P/OP (KREUTZER); HIFD AF (QUEEN) LAGOS FOR PAO

E.O. 12356: N/A Subject: Evaluation of visit by U.S. Speaker brian fontes

SUMMARY: MIGERIENS WERE GIVEN PRACTICAL LESSONS ON PRESS FREECOMS MAKING WERK-LONG FONTES VISIT A RESOUNDING SUCCESS. AMBASSADOR, APAD, AND CSC OFFICIALS USED CNLY SUPERLATIVES IN DESCRIBING HIS WORK WITH THE SUPERIOR GOUNGIL OF COMMUNICATION (CSC) AND HIS PRESENTATION AT THE NATIONAL JOURNALISH SCHOOL ((FTIC), FONTES WAS DEFINITELY THE RIGHT MAN, AT THE RIGHT PLACE, AT THE RIGHT TIME. HIS EXPERTISE ON THE FCC AND HIS THOROUGN UNDERSTANDING OF LAWS AND REGULATIONS CONCERNING PRESS FREEDONS GREATLY ADVANCED POST'S GOALS ON DEHOCRACY AND FREEDOM OF THE PRESS. END SUMMARY.

1. PAO HAD BARELY STEPPED OFF THE TARMAG WHEN SHE STARTED HEARING PRAISE FOR THE FINE JOB BRIAN FONTES HAD TURNED IN DURING HIS MAY 29 . JUNE 7 VISIT TO NIGER. AFTER READING A REPORT ON HIS ACCOMPLISHMENTS, PAD AGREES THAT SUCH PRAISE IS WARRANTED. HE DID & PRODICIOUS AMOUNT OF EXECELLENT WORKS HONDAY, JUNE 1, STARTED WITH BRIEFINGS BY THE ECONOMICS OFFICER, THE ACTING PAO, AND THE AMBASSAGOR. HE SPENT THE REST OF THE DAY AT THE SUPERIOR COUNCIL OF CONMUNICATION (CSC) WHERE WITH THE ASSISTANCE OF INTERPRETER SALIFOU BOURARY HE RECEIVED BACKGROUND INFORMATION ON THE CSC AND RECIPROCATED WITH AN OVERVIEW OF THE FCC, ITS RELATION TO CONGRESS AND TO THE PRESIDENT. THE DISCUSSION FOCUSED ON PREVENTING POLITICAL CONTROL OF PROGRAM CONTENT AND (2) MEANS OF GIVING POLITICAL CANDIDATES ACCESS TO THE MEDIA. LATER IN THE AFTERNOON HE MET WITH MR. ANDRE ZODI. DEPUTY SECRETARY GENERAL FOR COMMUNICATION, MINISTRY OF COMMUNICATION, AND PRESIDENT OF THE NIGERIEN ASSOCIATION OF JOURNALISTS.

2. THE ENTIRE DAY ON TUESDAY, JUNE 2, WAS SPENT IN DISCUSSION WITH SIX HEMBERS OF THE CSC. THE SESSIONS LASTED FROM SIGHT A.M. TO 6:36 P.H. AND WERE VIDEOTAPED. TOPICS WERE WIDE-RANGING AND DISCUSSION INCLUDED THE PRACTICAL ASPECTS OF SETTING UP POLITICAL DEBATES AND FORMULATION OF RULES FOR POLITICAL ADVERTISING. THE AFTERNOON WAS SPENT REVIEWING THE CSC'S PROPOSED RECOMMENDATIONS ON RULES GOVERNING COMMERCIAL ADVERTISEMENTS (ENCOMPASSING MANY OF THE U.S. RULES). THE MAIN ISSUE WAS TRUTH IN ADVERTISING AND THE IMPORTANCE OF THE RULES IN ESTABLISHING THE GREDIBILITY OF BROADCASTS. THERE WAS ALSO A LONG DISCUSSION ON RULES CONCERNING PERSONAL ATTACK AND RIGHT OF RESPONSE. PRESDIENT TO VISIT VIGER'S PRIMARY SATELLITE EARTH STATION -- BECOMING THE FIRST AMERICAN TO VISIT THE SITE WHICH IS OFF-LIMITS TO MOST FOREIGNERS AND EVEN NIGERIENS. HE WAS IMPRESSED BY SOTH THE SITE AND THE STAFF. LATER AT THE COUNTRY TEAM MEETING AT THE EMBASSY HE DISCUSSED HIS VISIT TO NIGER AND THE RCLE OF ARRIGAN COUNTRIES IN SUPPORTING U.S. PROPOSALS AT THE RECENT WARD MEETING IN SPAIN. FONTES SPENT THE AFFERNOON AT TELE-SAMEL WHERE HE AND THE DIRECTOR OF TELEVISION DISCUSSED POLITICAL NEWS PROGRAMS AND THE SCHEDULING OF POLITICAL DEBATES.

4. ON THURSDAY, JUNE 4, IN THE COMPANY OF THE AMBASSADOR, FONTES PAID & COURTESY CALL ON THE MINISTER OF COMMUNICATION WHERE THEY DISCUSSED THE ROLE OF THE FREE PRESS IN A DEMOCRACY. THE WIGHLIGHT OF THURSDAY, AND PERHAPS OF THE VISIT, WAS & THREE-HOUR PRESENTATION ON " A FREE FRESS" IN A DEMOCRACY AT THE NATIONAL SCHOOL OF JOURNALISH (IFTIC). IN ADDITION TO ABOUT SE STUDENTS, ALSO ON HAND WERE ANDRE 2001 MIN. OF COMMUNICATION), THE DIRECTORS OF RADIO AND TELEVISION, AND SEVERAL JOURNALISTS. IN ESSENCE, FONTES ROLE PLAYED & PRESS CONFERENCE WITH STUDENTS WHICH KICKED OFF A LIVELY DISCUSSION. COVERAGE OF THE PRESENTATION WAS CARRIED ON THE NATIONAL TV AND RADID NEWS BROADCASTS ON FRIDAY EVENING. IN THE AFTERNOON HE WAS INTERVIEWED BY "LE DEHOCRATET NEVSPAPER, NIGER'S NEVEST INDEPENDENT NEWSPAPER. THE INTERVIEW APPEARED IN THE JUNE & ISSUE.

5. ON FRIDAY, IN WHAT WAS A SIGN OF THE ESTEEM IN JHICH THE CSC HELD FONTES, HE WAS AGKED TO PREPARE A DRAFT OF SUGGESTED RULES GOVERNING PERSONAL ATTACK, POLITICAL BT ESTER



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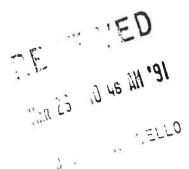
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6. ALL TOLD, BRIAN FONTES WAS AN EXCELLENT U.S. SPEAKER -- INTELLIGENT, HARDWORKING, IMAGINATIVE, AND FLEXIBLE. THE CSC. WHICH HAS BEEN OVERWHELMED BY ITS RESPONSABILITIES AND GROPING TO DEFINE ITS ROLE IS INDEBTED TO FONTES FOR HIS CLEAR AND COGENT ADVICE AND HIS CONCRETE ASSISTANCE IN DRAFTING VARIOUS RULES. POST IS ALSO INDEBTED TO FONTES FOR SO SUCCESSFULLY ACHIEVING POST'S OBJECTIVES ON PRESS FREEDOMS. ANYASO

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Ambassador of the United States of America circles a

Cape Town

March 5, 1991

Dr. Brian F. Fontes, Special Adviser Office of Commissioner James H. Quello Federal Communications Commission Washington, DC 20554

Dear Brian:

I am writing to say thank you personally for the outstanding service you performed on behalf of the United States during your two weeks of consultations in South Africa.

As you know, the South African Government has been reviewing the status of broadcasting here with an eye toward fundamental reforms that will help guarantee free speech to all its citizens in the future. In your intensive meetings all across this country with government officials, independent broadcasters, reporters, academics and opposition figures, you were able to substantially elevate the nature of the debate about South Africa's electronic media future simply by explaining the principles and logic which govern the FCC's work. Although it is too early to know how South Africans will address this issue, I can say with confidence that you have made a substantive and positive policy impact.

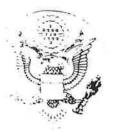
On behalf of all of us in the Embassy, please accept my thanks for your visit -- and for the superb job you did. I hope you will be able to come again.

P.S. -- Christo Vilgoen Told State President F. W. de Klerke in vy presence clant the outstanding work you did while bene. we are went indeleted to you. Kind regards.

Sincerely,

William Lacy Swing Ambassador

cc: The Honorable James H. Quello Federal Communications Commission **United States Delegation** 



ITU WORLD ADMINISTRATIVE RADIO CONFERENCE ON THE MOBILE SERVICES MOB WARC

December 1, 1987

Geneva 1987

RECEIVED

Mr. Brian Fontes Special Assistant to Commissioner James H. Quello Federal Communications Commission Washington, D.C. 20554

JAN 1 5 1988

JAMES H. QUELLO

Dear Brian: Rum

Please accept my sincere thanks for the many contributions you made to the work of Committee 4 during the 1987 World Administrative Radio Conference for the Mobile Services, Geneva, September 14 - October 17, 1987. Your role in developing the delegation reports and coordinating delegation activities was a particularly difficult situation, but one in which you did a superb job. Those efforts and your long hours were instrumental in the United States achieving its major objectives at this important radio conference.

I congratulate you for your performance for which you should be justifiably proud. And even though this was your first radio conference, you quickly assimilated the international activities in helping the United States Delegation to obtain its goals. Unfortunately, the general public will never appreciate the importance of this conference, or the extreme competence, professionalism, and dedication that was required to bring it to a successful fruition.

Brion: I sincerely oppreciate all your help to be during ! the WARC. Think you!

Sincerely,

Lawrence M. Palmer Spokesman on Allocation Matters